

MEMORANDUM FOR: DDCI

Correspondence between  
Culpatric and DCI on  
NPIC in wartime. Fitch  
was critical of the DCI  
letter, which you asked to see.

Hu

I think it's a damned good, in fact,  
pluperfect, letter — obviously no pride of authorship —  
The Monkey is on us however — 1/16  
What's status of [ ] study? (DATE)

FORM NO. 101 REPLACES FORM 10-101  
1 AUG 54 WHICH MAY BE USED.

(47)

OSD REVIEW COMPLETED

OFFICE OF THE DEPUTY DIRECTOR

~~Kirk -~~ <sup>OK</sup>  
LBK

Here's my rewrite.

If you approve,  
dispatch -

At

25X1



~~TOP SECRET~~

The Honorable Roswell L. Gilpatric  
Deputy Secretary of Defense  
Washington, D. C.

Dear Ros:

I have received your letter of 2 October concerning the National Photographic Interpretation Center with particular reference to its wartime role. I have designated Dr. Ray Cline, my Deputy Director for Intelligence, to discuss the matter with your designee, the Director of the Defense Intelligence Agency.

Before discussions commence, however, I would hasten to point out that perhaps there is some misunderstanding on the part of the Joint Chiefs of Staff as to the role of the Central Intelligence Agency in wartime. We are currently engaged in a full review of our emergency and war plans, directed at a more careful delineation of our responsibilities in the event of hostilities. This should be completed sometime within the next several months. As you know, we already have command relationship agreements with the Joint Chiefs for the phasing into the military commands of our assets overseas upon the commencement of hostilities in the command areas.

What happens in the Washington area, or the continental limits of the United States, has not as yet been worked out. While I would envisage, of course, a very close relationship, including responsiveness to the Joint Chiefs in wartime, I would not envisage any curtailment of the responsibilities of CIA in this regard, and thus would question the necessity for any absorption of NPIC into the Defense structure.

Sincerely,

CONCUR:

DD/I \_\_\_\_\_

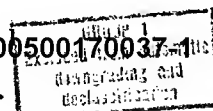
Mr. Bross \_\_\_\_\_

John A. McCone  
Director

LBK/jm  
LBK:drm (7 October 63)

Distribution:

O&I-Addressee; 1-DCI; ①-ER; 1-DD/I; 1-ExDir



25 October 1963

The Honorable Roswell L. Gilpatric  
Deputy Secretary of Defense  
Washington, D. C.

Dear Ros:

This replies to your letter of 2 October concerning the National Photographic Interpretation Center with particular reference to its wartime role.

I am currently engaged in a full-scale review of emergency and war plans as they apply to the intelligence community and more specifically to the Central Intelligence Agency. This study is directed at a more careful delineation of responsibilities in the event of hostilities to include varying conditions of national emergency short of war, limited war, and full-scale or general war. The study should be completed by the end of this year.

As you know, there already exist command relationship agreements with the Joint Chiefs of Staff for the phasing into the military commands certain Central Intelligence Agency operating assets overseas upon the commencement of hostilities in command areas. In the broader field of collection, analysis, and production of finished intelligence for policy-makers, especially at the Washington level, my specific views may be influenced by the results of the study now being prepared for me. While I would envisage, of course, a continuing close relationship within the intelligence community, and with particular responsiveness to the Joint Chiefs of Staff in wartime, I do not foresee any change in the statutory responsibilities of the Director of Central Intelligence or the Central Intelligence Agency in this regard.

I will be in touch with you at a later date on this entire matter when I have determined to my own satisfaction just what the arrangements should be for the intelligence community at the national level.

Sincerely,

John A. McCone  
Director

TS #188384/A

Copy No. 6

1-Adm (7 Oct 63) Rewritten for minor changes: DDCI:MSC:bec  
O&I - Adm 1 - DCI 1 - ER (via Ex Dir) 1 - DD/I  
(Cps 1 & 2) (Cy 3) (Cy 4) (Cy 5)

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THE SECRETARY OF DEFENSE  
WASHINGTON

2 OCT 1963

The Honorable John A. McCone  
Director of Central Intelligence  
Washington 25, D.C.

Dear John:

The National Photographic Interpretation Center (NPIC) has developed into one of our most important and productive national intelligence assets. I believe that recent organizational changes, as agreed between you and the Director, Defense Intelligence Agency, have significantly improved the effectiveness of the NPIC. As you know, we have consolidated the three military detachments at the Center and have designated certain military personnel to key staff positions. These actions have given the Director, NPIC, assets and authority commensurate with the mission assigned to him by NSCID No. 8, and have significantly enhanced his capability to respond more rapidly to our peacetime requirements. In my opinion it is necessary that we now jointly address ourselves to the wartime role of NPIC and to the problem of providing for a smooth transition of control to the Department of Defense in the event of hostilities.

In accordance with the provisions of NSCID No. 8, and in light of the important role that NPIC would play under such a contingency, I deem it essential that a coordinated plan be developed which will provide for the transfer of NPIC administration to DOD at a time short of the commencement of actual hostilities. Absorption of NPIC into the Defense structure at some specific time prior to hostilities would provide the Joint Chiefs of Staff with the necessary flexibility and control required to meet critical military needs. In my judgment, such transfer should be made not later than a national declaration of Defense Condition 2. This Condition dictates a readiness posture where certain military deployments and selected civil actions may be necessary and where outside resources are made available to the commands.

Until such time as we can reach mutual understanding and agreement on this matter, optimum military planning in this area cannot be accomplished. Therefore, I suggest that our representatives convene at an early date for the purpose of developing a plan to cover the transitional phase outlined above and to resolve any of the administrative and operational problems that such transfer may entail. I am designating the Director, Defense Intelligence Agency, as my representative in the accomplishment of this planning.

Sincerely,

*R*

TS # 188384  
C#1

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2	DD/I		
3	Mr. Bross		
4			
5	DDCI		
6	DCI		
ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	SIGNATURE
<b>Remarks:</b> Attached is the letter from Mr. Kirkpatrick to the Director on NPIC which I mentioned at the 4 October staff meeting. After discussion with General Carter I have drafted a proposed reply. If you concur in this reply, would you please get the agreements of Mr. Bross and [redacted] and forward it through the DDCI to the Director for his consideration. Will you also assume the responsibility for discussions with General Carroll in coordination with Mr. Bross and [redacted]			
LBKirkpatrick			
FOLD HERE TO RETURN TO SENDER			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
Executive Director			7 Oct.
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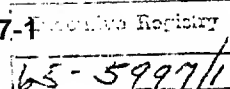
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November 11, 1965

Admiral W. F. Raborn, Director  
Central Intelligence Agency  
Washington 25, D. C.

Dear Admiral:

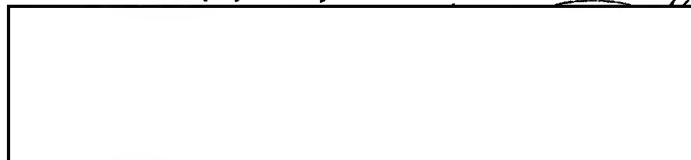
Thank you indeed for the kind words in your letter of October 21. I will be happy to continue as general consultant to you or those in the Agency that may be interested and will be more or less available on call.

One final thought - namely, that a letter of explanation and thanks be sent to the members of the main committee preferably over your signature. I am sure that Mr. Whelon can be helpful in this regard.

Best regards and looking forward to continuing association with you.

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Sincerely yours,



President

EXECUTIVE REGISTRY FILE



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<b>Remarks:</b>  <b>Bud:</b>  <b>What do you suggest we do about the second paragraph in the attached letter?</b>  <b>HK</b>  <i>SUSPENSE: DD NOV</i>					
FOLD HERE TO RETURN TO SENDER					
FROM: NAME, ADDRESS AND PHONE NO.					DATE
O/Executive Director/HKnoche					15 Nov 65
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